

Investor Presentation

For the year ended March 2025











Safe Harbour



Certain statements made in this document may constitute forward-looking statements. These forward-looking statements are based on the currently held beliefs and assumptions of the management of the Company, which are expressed in good faith and, in their opinion, reasonable.

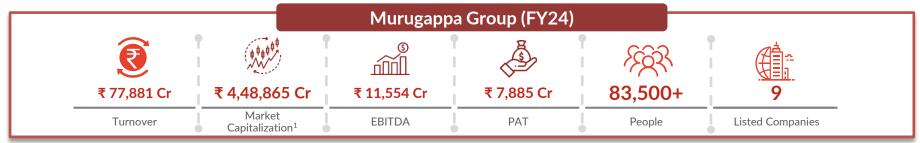
However, these forward-looking statements are subject to certain risks and uncertainties that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements.

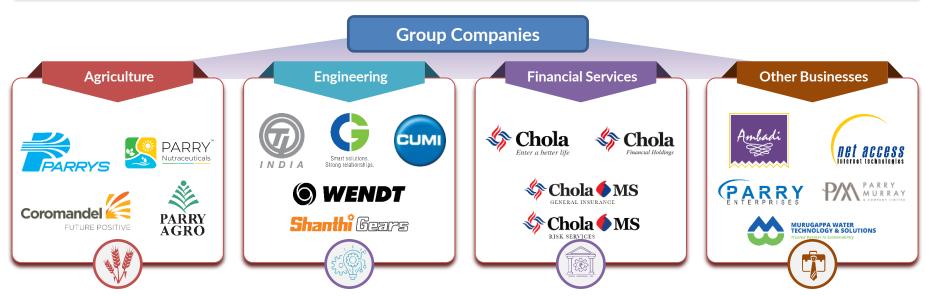
EID Parry will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



Murugappa Group at a glance







EID Parry at a glance



First	com	pany	/
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in India to Produce Sugar

Awarded Gold Category

By GEEF Global Environment Award 2025

Superbrand

Only Sugar company to be awarded 5 Years in a row

~40.8K TCD

Sugarcane Crushing Capacity

140 MW

Co-generation Capacity

582 KLPD

Distillery Capacity

2300+

Employees

1

Refinery @ 3000 TPD Melting rate

Staples

Launch in Consumer Product Group

₹ 17,734 Cr

Market Cap as of 23rd May 2025

₹ 7,523 Cr*

Consolidated Revenue (FY25)

₹ 257 Cr*

EBITDA (FY25)

^{*} Consolidated Financials excluding Coromandel International Limited



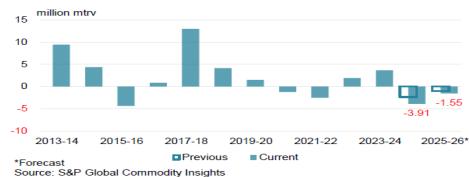






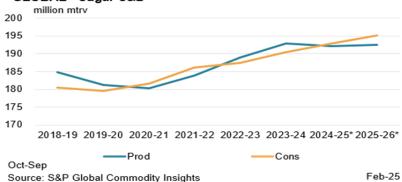
PARRYS

Global sugar balance



- SY 24/25 Brazil slated to produce 40.0 mmt and SY 25/26 projection are at 41.3 mmt
- SY 24/25 Indian production post diversion is likely to decline to 27 mmt due to drought
- The SY 25/26 S&D is likely to be more balanced on account of increase in production at Brazil, India and Thailand aided by favorable weather.
 - Global sugar production: 192.7 mmt
 - Global sugar consumption: 193.7 mmt
 - Indian sugar production: 33 mmt

GLOBAL - Sugar S&D



NY#11 daily continuation



Source: ICE, S&P Global Commodity Insights



Key Policies- Gol & Indian Sugar Balance

Key Policies	SY 21-22	SY 22-23	SY 23-24	SY 24-25	SY 25-26
MSP- (INR/kg)	31	31	31	31	31
FRP- (INR/MT)	2900 for 10.00% recovery	3050 for 10.25% recovery	3150 for 10.25% recovery	3400 for 10.25% recovery	3550 for 10.25% recovery
Release quota for Domestic Sales	YES YES	Yes	Yes	Yes	Yes
Sugar Exports	11 MMT (OGL)	6MMT up to May 2023 (Quota)	-	1 MMT for SY 25	-
OMC Ethanol	B Hy, Syrup & Grain	B Hy, Syrup & Grain	B Hy, Syrup & Grain	B Hy, Syrup & Grain	B Hy, Syrup & Grain

Sugar Year	UOM	Opening Stock	Season Production	Diversion to Ethanol	Domestic Consumption	Exports	Closing Stock
2023-24	LMT	45	341	21	285	0	80
2024-25(E)	LMT	80	303	38	280	10	55

The Union government lifted the ban on sugar exports partially, allowing industries to export 10 LMT of sugar in the 2024-25 season ending in Sep'25

Source: ISMA



Update on Ethanol Blending Program (EBP)

Blending %

As of April 2025, India has reached **18.6%** ethanol blend in petrol, amounting to 477 crore litres. Target of ESY 2025-26 is **20%**

Diversion in SY 24-25

Diversion for Ethanol in SY 2024-25 is ~ 38 LMT of Sugar (against 21 LMT diverted in SY 2023-24).



- Price of Ethanol from C Heavy molasses has been increased by Rs. 1.39 / Ltr for ESY 2024-25
- Overall, the percentage-wise contribution of the Sugar Sector and Grain Sector stands at 46% & 54% respectively.

Tur & Urad Macros



All India Tur Balance

Closing Closing **Opening** Season Domestic **Opening** Season Domestic **Season Year Imports Exports Season Year Imports Exports** Stock **Production** Consumption Stock Stock **Production** Consumption Stock (LMT) (LMT) (LMT) (Dec to Nov) (Dec to Nov) (LMT) (LMT) (LMT) (LMT) (LMT) (LMT) (LMT) (LMT) (LMT) 2023-24 3.84 31.16 12.25 43.75 0.35 3.15 2023-24 17.42 7.59 23.75 0.50 1.20 0.44 2024-25 (E) 3.15 38.00 9.00 43.75 0.25 6.15 2024-25 (E) 1.20 17.24 7.75 24.15 0.25 1.79

Source: IPGA

- The ongoing arrivals for 2024-25 season continue to exert pressure on the prices.
- The prices remain largely range-bound, influenced by robust domestic arrivals, steady import flows, and plateaued demand.
- Bumper crop in Myanmar (1 MMT); large portion of which is expected to find its way to Indian shores.

All India Urad Balance

Prices for premium grade urad (SQ) is moving higher, because of the crop damages in peninsular India due to unseasonal rains. Overall market stayed under pressure from heavy arrivals of lower-quality domestic stocks

With the early onset of monsoon and above average rainfall prediction, the summer sowing of pulses is up by 12% than last year, rendering bearish outlook to the prices.

Domestic Macro Environment | Expecting a broad-based GDP growth for FY'26



6.6%

GDP Growth

Projected for 2025

Macroeconomic Growth

Consumption is expected to be buoyed due to change in tax rates and interest rate cuts enabling higher purchasing power

\$4.5T

Economy Size

4th largest economy in the world

Consumer Market Expansion

- Set to become third-largest consumer market by 2028
- Middle class reaching 300 million
- 65% of consumers now prefer branded products

11%

Branded Food

Annual growth rate

Branded Segment Growth

- Packaged food industry CAGR of 11% (2023-2028)
- 45% of premium food sales is from tier 1 & 2 cities

Robust Digital Infrastructure (1.2 B users in India), Rapid Urbanization, New Consumption Patterns, Expanding middle class seeking premium products, and a young workforce (median age – 28) are the factors to create momentum in India's CPG landscape, rewarding brands that effectively localize their approach.



Our Geographic presence 6 sugar plants & 1 standalone distillery across 3 southern states



Location	Sugarcane (TCD)	Power (MW)	Distillery (KLPD)
Nellikuppam (TN) *	7,500	24.5	120
Pugalur (TN)	4,800	22.0	
Sivagangai (TN)			64
Sankili (AP)	5,000	16.0	168
Haliyal (KN) *	12,000	49.0	170
Bagalkot (KN)	6,500	15.5	60
Ramdurg (KN)	5,000	13.0	
Total	40,800	140.0	582

- Haliyal 120 KLPD commenced production in Q1 FY'25
- Nellikuppam 45 KLPD commenced production in Q2 FY'25

^{*}Distillery expansions in FY'25:

Strategies



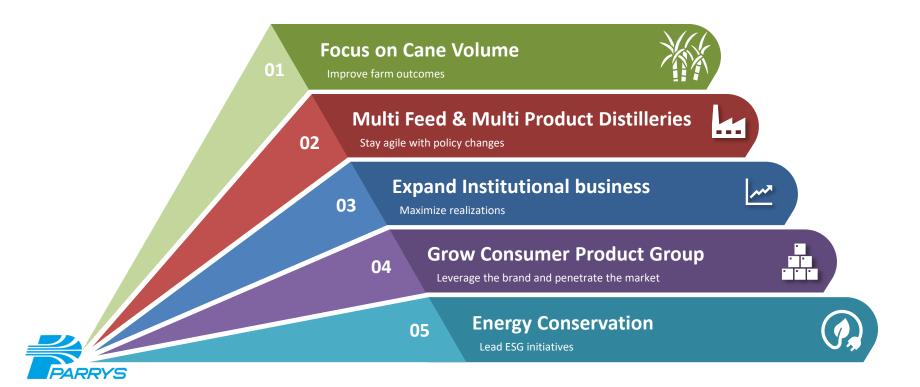






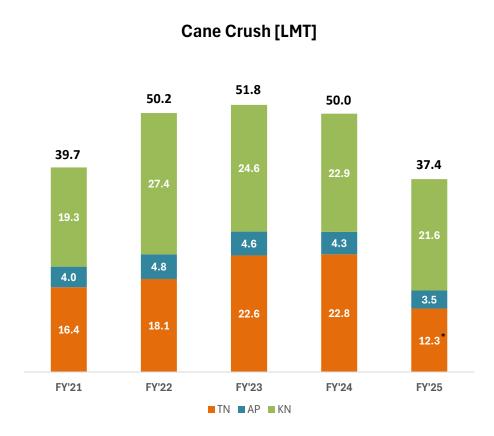




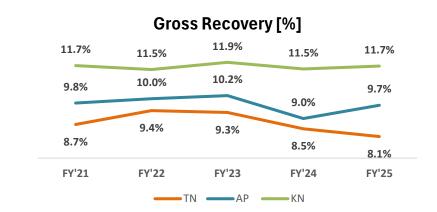


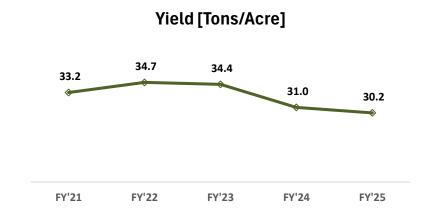


Strategy- 1. Focus on Cane Volume | Improve farm outcomes



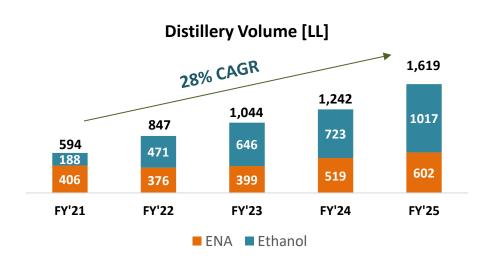




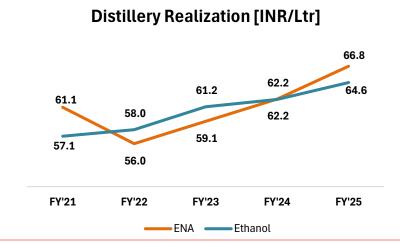


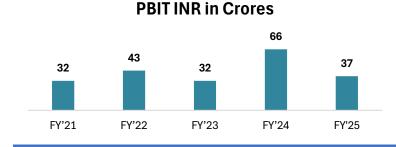


Strategy- 2. Multi Feed & Multi Product Distilleries | Stay agile with policy changes



Sugar/Grain Ethanol	Syrup/Molasses	Grain
FY'25	759 LL [75%]	258 LL [25%]
FY'24	567 LL [78%]	156 LL [22%]



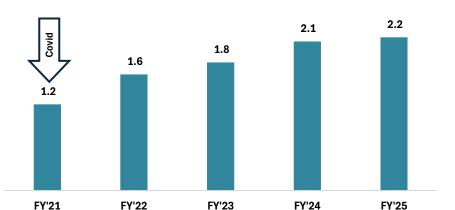


PBIT drop in FY'25 due to higher raw material cost

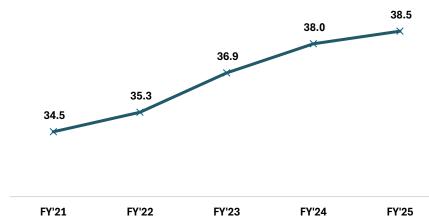
BARRY

Strategy- 3. Expand Institutional business | Maximize realizations





Institutional Realization [INR/Kg]



Top Customers





























Strategy- 3. Expand Institutional business | Maximize realizations

Product Portfolio - B2B Business

Aspiration for sweetener as a food ingredient

Plantation White Sugar / Refined Sugar

for

Beverages, Confectionery, Biscuits, Sweet **Graded Sugar**

for

Pharmaceutical & Food segment

Brown Category

for

Wellness Industry

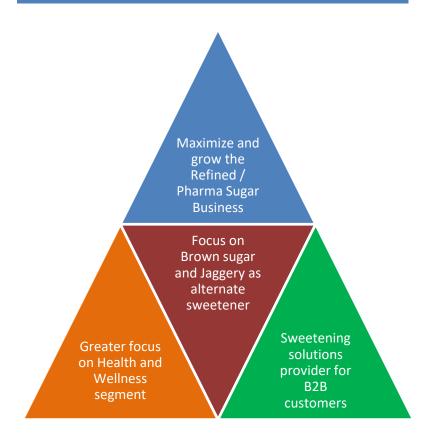
Premix Products

Dairy Category

Speciality Sweetener

for

Gummies, Chocolates, Cookies, Beverages





Sourcing, Supply chain, copacking

- Tie up with other mills & jaggery producers for insourcing of sugar and sweeteners
- Improve efficiencies in packing and supply chain with scale up of volumes through asset light model
- Get into co-packing arrangements close to new markets

Pack Strategy

- Hyper local packaging to cater to local markets e.g., Jaggery
- · Differentiated pack size for each channel
- Expand into HORECA

Portfolio Build-up

- Increase saliency of VAPs
- Increase Premium Browns through hyper local approach
- Build a strong NPD funnel for new age products.
 Enhance In-house NPD and R&D capability

Distribution Growth

- Focus in South India
- Consolidate in Metro, Class 1 and Class 2 towns
- E-commerce South & West play
- Start inroads in pockets of West & East India

Brand Building

- Rigorous consumer research to understand needgaps
- Focused communication build up on Brand equity
- Disproportionate visibility instore on VAPs during festivities/big days

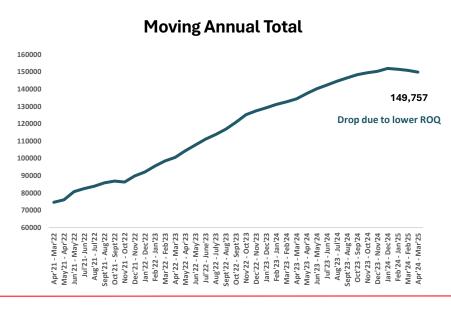
03 E-Commerce & digital

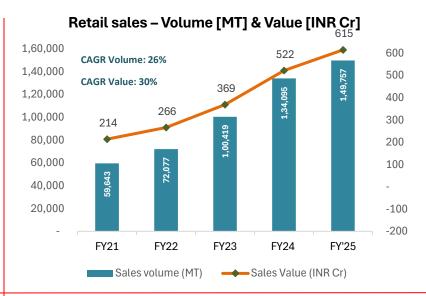
- Drive value-added products across E-Commerce
- Acquire new baskets and increase consumption in the existing baskets
- Expansion in phases
- Use of digital & social media with influencer advocacy

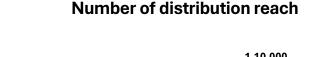




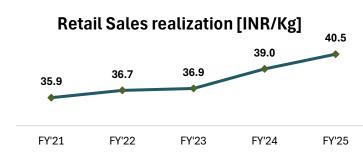
Sweetener Category













Sweetener Category More focus on Browns and Premium segments

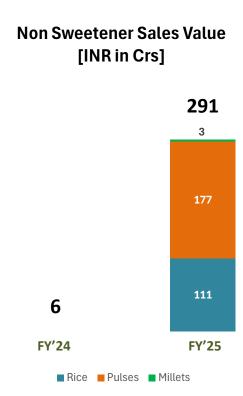


Loose Sugar- @ ₹ 40-42

Non Sweetener Category



Achieved **INR 291 Crs** in Non sweetener sales in the first year of operations



Non Sweetener Category

Pulses - 4









Millets - 5











Established supply chain for procurement and processing of pulses and rice

Rice- 15+











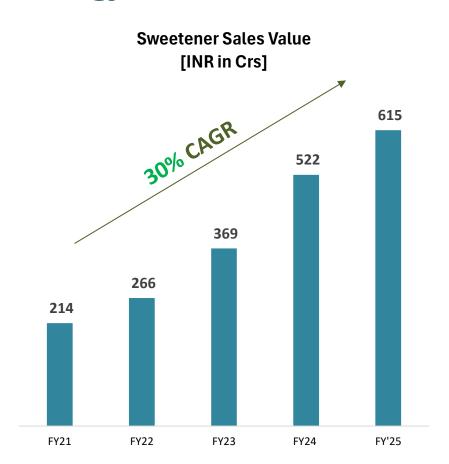


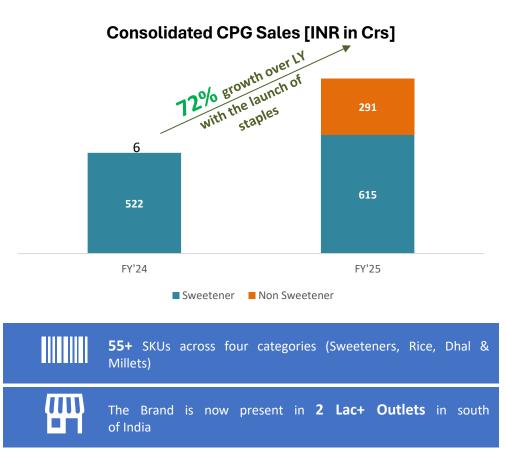














Non sweetener category - 360 degree MarCom for Staples

Local Cable



Theatre



Television Ad



Radio



Visibility in-shop



Wall Posters



Hoardings



High impact 360 campaign TV, Digital, Outdoor in TN & KA

Bus shelters



Bus back panels



Full bus wrap







Water conservation



- 44.1% and 42.7% water withdrawal savings achieved in Pugalur & Ramdurg respectively
- 3000 m3 Pond renovated for collection of rainwater and use for Distillery at Sankili
- •1100 KLPD PCTP Commissioned at Nellikuppam to recycle the Distillery condensate.
- Rain water harvesting system implemented at Ramdurg and Sivaganga

Environment



- 550 KLPD ETP Revamping completed and commissioned at Pugalur with installation of Anaerobic digester.
- Constructed molasses tank dyke wall to prevent the Molasses spillage to soil at Pugalur.
- 4700+ sapling planted across our factory locations



Energy

- New 1500 KVA DG set installed along with emission control device at Nellikuppam.
- •1600 KLPD ETP Revamping completed and commissioned with installation Lamella clarifier.



Strategy- 5. Energy Conservation Lead ESG Initiatives

Empowering communities & restoring ecosystems through Project NANNEER





- Rejuvenated 24+ water bodies under Phases I, II & III. 4.00 Billion Litres
 of water under management across Tamil Nadu and Karnataka. Benefitting
 2500+ farming families.
- Expanded to Karnataka with rejuvenation of the 65-acre Kumbar Kere Lake.
 1 Billion Litres of water under management. Benefiting 650 farmers
- In Andhra Pradesh, DPRs for two ponds near Sankili are under preparation
- A bird study recorded 133 species (up from 85 in 2022),
 highlighting biodiversity impact in Project NANNEER's rejuvenated waterbody at Oonaiyur
- Ambitious goal 10 billion liters of water under management by 2026

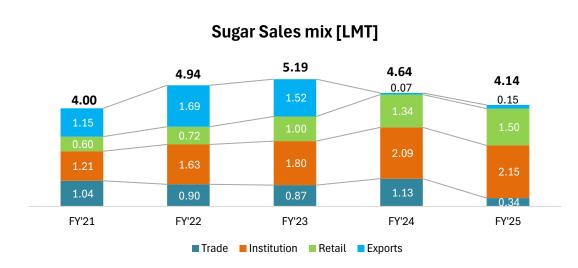


Company Performance





Sugar Segment Sales and Margin | Sugar



	Average Realization [INR/Kg]									
Year	Retail	Institution	Exports	Trade						
FY'21	35.9	34.5	34.0	32.7						
FY'22	36.7	35.3	33.5	33.1						
FY'23	36.9	36.9	36.0	33.2						
FY'24	38.8	38.0	38.6	35.5						
FY'25	40.5	38.5	38.7	35.1						

- Better sales realization compared to last year.
- Drop in volume due lower domestic release order.

Particulars	FY'21	FY'22	FY'23	FY'24	FY'25	CAGR [%]
Average realization [Rs/KG]	34.10	34.50	35.97	37.67	38.98	3.4%
FRP [Rs/MT of cane]	2,850	2,900	3,050	3,150	3,400	3.9%
Base Recovery [%]	10%	10%	10.25%	10.25%	10.25%	[at 10.25% recover]

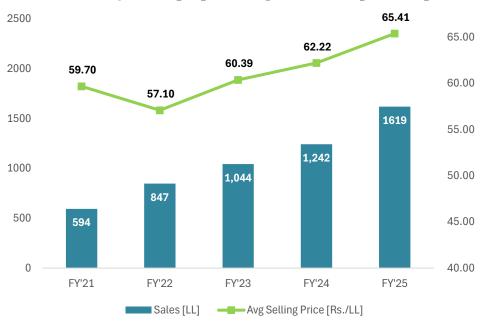
Note:

- Sugar realization maximized through premiumization and saliency management inspite of MSP being constant.
- FRP increase YoY impacts margin recovery.

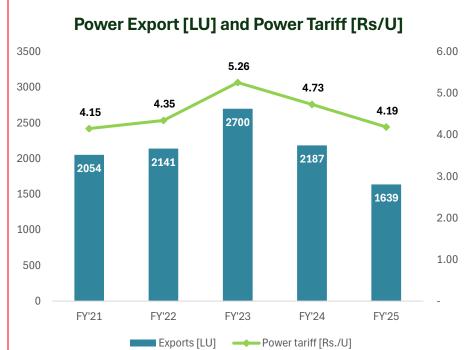








Distillery Capacity expansion in Haliyal and Nellikuppam





5 Year Standalone performance

EID Financial Performance	FY'21	FY'22	FY'23	FY'24	FY'25
Revenue from Operations	2,024	2,489	2,895	2,809	3,168
EBIDTA	1,271	478	416	307	252
PBIT (Before Exceptional)	436	372	392	159	77
PBIT	1,151	358	281	159	(350)
PBT	1,058	312	245	115	(419)
PAT	865	284	197	107	(428)
EID Segment Revenue	FY'21	FY'22	FY'23	FY'24	FY'25
Sugar	1,501	1,833	2,025	1,809	1,571
Co-generation	90	101	171	190	125
Distillery	362	491	644	799	1,102
Nutraceuticals	71	64	55	31	37
Consumer Products *				535	884
Intersegment revenue				(555)	(551)
Revenue from Operations	2,024	2,489	2,895	2,809	3,168
EID Segment Results	FY'21	FY'22	FY'23	FY'24	FY'25
Sugar Co-generation	75 (21)	92 (13)	151 (18)	34 (75)	(86) (58)
Distillery Nutraceuticals	32 5	43 4	32 4	66 (10)	37 (1)
Consumer Products *	3		7	(35)	(58)
Sub total	86	122	165	25	(166)
Dividend from CIL	305	199	199	99	199
Other Unallocated	755	33	(87)	45	44
Exceptional item	715	(14)	(111)	-	(427)
Total PBIT	1151	358	281	159	(350)

INR Cr

FY'21 PBIT includes

- One-time profit on sale of stake in Coromandel International [INR 827 Cr]
- Incremental dividend [INR 98 Cr].
- Loss on account of Impairment & relocation cost of asset to Haliyal [INR 112 Cr]

FY'23 PBIT includes

 Provision for impairment of investment in subsidiaries amounting to INR 155 Cr

Y'24

 Increase in cane cost, drop in recovery & yield due to climatic conditions, restriction in sugar diversion for ethanol has led to drop in PBIT.

FY'25

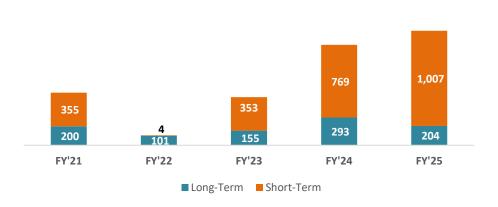
 Provision for impairment of investment in subsidiaries amounting to INR 427 Cr

* Effective FY'25, CPG is shown as a separate segment

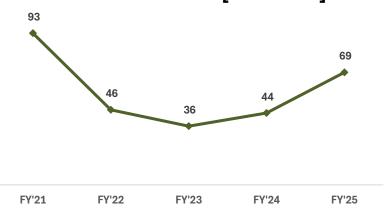


BARRYS

Standalone debt position [INR in Crs]



Total Finance Cost [INR in Crs]



Long-term loan is for expansion projects under interest subvention. Short-term borrowings: Cane payables which were part of current liabilities until FY'22 is now part of short-term borrowings

Rating from Agencies				
Long-term facilities	CRISIL 'AA'			
Short-term facilities	CRISIL 'A1+' CARE 'A1+'			

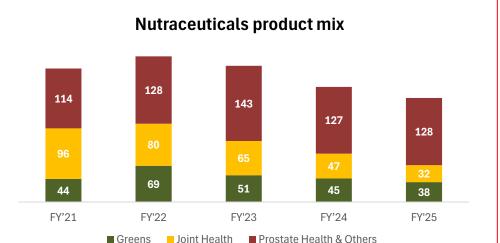


Consolidated Nutra Performance

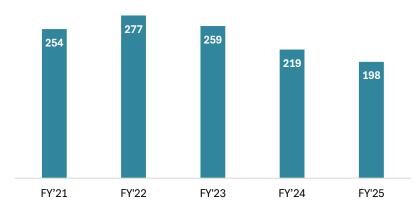




Nutraceuticals Consolidated Performance



Revenue from operations [INR in Crs]



PBI	Ţ
Year	INR in Crs
FY'21	16
FY'22	(8)
FY'23	(76)
FY'24	24
FY'25	1





Sugar Refinery

Refinery Business



Overview

Capacity: 9 LMT FY25 Sales: 8.30 LMT

FY25 Revenue: INR 4,258 Cr





Customers















Refinery Business Profile





















Suppliers

Raw Sugar: Ex Brazil/India

Coal: Ex Indonesia









Forex Hedge Desk

Commodity Hedge Desk



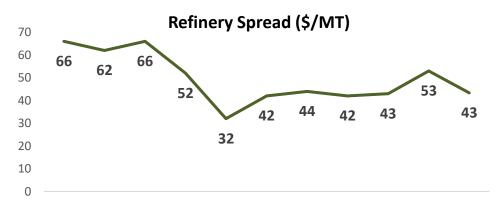
Factory

- Costs to be controlled within the Spread
- Independent profitable toller



Sales

- Premiums to be earned over and above Spreads
- Make profits net of FOB charges

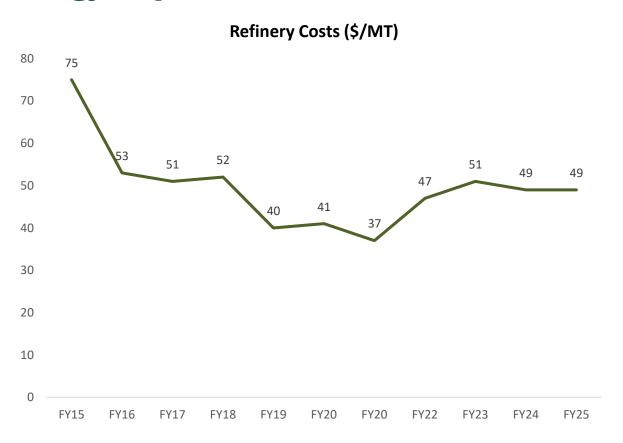


FY15 FY16 FY17 FY18 FY19 FY20 FY21 FY22 FY23 FY 24 FY 25

- While the Spreads have peaked in FY24 and fallen in FY25, our consistent zeal to improve efficiency helped us to remain cost competitive
- Higher cost refineries have closed down



Strategy: Improve cost efficiencies and remain cost competitive



Key Initiatives

- Debottlenecking to increase melting rate and reduce energy consumption
- Usage of biomass blended with coal
- Implementation of steam saving projects and consequently achieving savings in fuel cost
- Process optimization to reduce process loss
- > Improve the efficiency of material handling





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Operational Performance	UOM	FY'21	FY'22	FY'23	FY'24	FY'25
Capacity	LMT	9.00	9.00	9.00	9.00	9.00
Melting Rate	MT/Day	2,564	2,595	2,649	2,912	2,862
Production	LMT	7.90	6.11	7.78	8.26	7.50
Break Bulk	%	87%	94%	97%	77%	60%
Container	%	13%	6%	3%	23%	40%
Sales	LMT	8.21	6.23	7.18	8.31	8.30
Revenue from Operations	USD Mn	303	269	357	532	504
EBITDA before extraordinary items	USD Mn	7.74	12.20	(2.81)	9.00	(0.34)
EBIT before extraordinary items	USD Mn	3.14	7.50	(7.71)	3.97	(5.50)
Extraordinary items	USD Mn	(16.64)	(2.70)	(13.69)	-	
EBIT after extraordinary items	USD Mn	(13.50)	4.80	(21.40)	3.97	(5.50)
PBT after extraordinary items	USD Mn	(18.70)	(1.80)	(31.60)	(3.60)	(9.89)
Exceptional items [Impairment provision]	USD Mn				(6.63)	(4.07)
PBT after extraordinary & Exception items	USD Mn	(18.70)	(1.80)	(31.60)	(10.23)	(13.96)
Net working capital	USD Mn	(31.66)	19.99	(24.83)	(74.13)	(30.22)
External Borrowings	USD Mn	27.70	85.40	75.30	11.25	68.90
Capital Employed	USD Mn	56.70	77.00	31.40	(27.27)	14.92
ROCE before extraordinary	%	6%	10%	-24%	NA*	-37%

FY'21 PBT includes

Inventory write off (USD 16.64 Mn)

FY'22 PBT includes

• One time expenditure due to plant shutdown (USD 2.7 Mn)

FY'23 PBT includes

Demurrages and accident related (USD 13.69 Mn)

FY'24 PBT includes

Provision for impairment of investment in subsidiary amounting to (USD 6.63 Mn)

FY'25 PBT includes

Provision for impairment in subsidiary amounting to (USD 4.07 Mn)



Consolidated Financial Performance



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Consolidated Financials (excluding CIL)

INR Cr

EID Financial Performance	FY'20	FY'21	FY'22	FY'23	FY'24	FY'25
Revenue from Operations	3,996	4,383	4,412	5,617	7,355	7,523
EBIDTA	307	1,259	517	368	387	25
PBIT Before Exceptional	145	301	370	128	195	3
PBIT	145	1,016	356	172	195	3
PBT	(51)	885	277	62	86	(74
PAT	(30)	691	243	13	76	(83
EID Segment Revenue	FY'20	FY'21	FY'22	FY'23	FY'24	FY'25
Sugar	1,308	1,450	1,515	1,670	1,331	1,02
Co-generation	83	90	102	167	114	7
Distillery	357	362	491	644	799	1,10
Sugar Segment	1,748	1,902	2,108	2,481	2,244	2,20
Nutraceuticals	210	254	277	259	219	19
Consumer Product Group					535	88
Refinery	2,000	2,237	2,002	2,867	4,093	4,23
Others	38	(10)	25	10	264	
Total Revenue	3,996	4,383	4,412	5,617	7,355	7,52
EID Segment Results	FY'20	FY'21	FY'22	FY'23	FY'24	FY'25
Sugar	(8)	75	87	157	34	(46
Co-generation	(37)	(21)	(13)	(18)	(75)	(58
Distillery	61	32	43	32	66	3
Sugar Segment Nutraceuticals	16	86 16	117	171	25 24	(68
	(10)	10	(8)	(76)		(5
Consumer Product Group Refinery	40	(100)	36	(172)	(34) 43	(6
Dividend from Coromandel	62	305	199	199	99	19
Unallocated (incl. exceptional)	37	709	12	50	38	1.
Total PBIT	145	1,016	356	172	195	

* Effective FY'25, CPG is shown as a separate segment



Consolidated external Borrowings (excluding CIL)

INR Cr

Segment	FY'20	FY'21	FY'22	FY'23	FY'24	FY'25
Sugar	287	486	104	508	1,039	1,209
Refinery	1,187	203	647	614	95	590
Nutra	68	68	70	65	79	89
Others	731	39	-	-	-	-
Total	2,273	796	821	1,187	1,213	1,888

Sugar –

- > Long term loans to fund distillery expansion
- ➤ Short term borrowings: Cane payables which were part of current liabilities until FY'22 is now part of short term borrowings





Company received 7 awards at the CII – EHS Excellence Awards 2024, recognizing our continuous commitment to outstanding Environment, Health, and Safety (EHS) practices

<u>4 Silver Awards – Nellikuppam, Bagalkot, Sivagangai and Oonaiyur</u>









3 Bronze Awards – Ramdurg, Pugalur and Kakinada







Awards & Accolades

PARRYS

EID Parry honoured by CII Tamil Nadu, as an *Industry Trendsetter in Sustainability*



Nellikuppam and Oonaiyur units were awarded for outstanding efforts in *Water Conservation* & *Efficiency*, and *Rainwater Harvesting* & *Ground Water recharge* initiatives respectively at the 4th CII Industrial Water/Waste Management Competition







The only brand in Sugar category to be recognized as *Superbrand* for *5 years in a row* - a true testament to the commitment to quality, trust and tradition we've upheld over the years

Awarded *Best CSR Project of the Year* and *CSR Head of the Year* at the 13th CSR Summit & Awards by UBS Forums





Summary

Digital first

Digital adoption in Distillery operations to drive operational excellence.

Leadership on EHS & ESG

- Focusing on training, process safety & central governance for environmental projects
- Building data reporting structures and capability for ESG & BRSR

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Core sugar operations

Continued efforts for higher planting, yields improvement initiatives, & crushing maximization through operational efficiencies despite challenges in adverse climatic conditions

Distillery

- Expanded capacities
- Flexibility on feedstock & product mix (ethanol/ENA) across units
- Building sourcing capabilities for feedstock

Rapidly scaling up CPG

- Staples launched
- Scaling up distribution, and establishing a robust supply chain
- Aggressive build-up of brand equity and building consumer franchise

Driving value maximization in Institutional segment

Maximizing sales through deeper customer relationships

• Ensuring high melting rate of 3000 TPD

Maximizing container sales, optimizing trade desk operations

Refinery

05

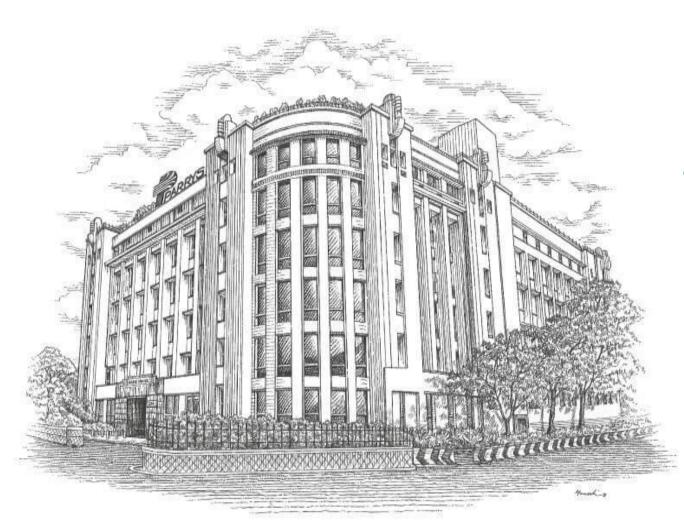
Increasing institution segment base





	ACRONYMS						
AP	Andhra Pradesh	LMT	Lakh Metric Tonne				
C/LB	Cents / Pound	Ltr	Litre				
CIL	Coromandel International Ltd	LU	Lakh Unit				
СоР	Cost of Production	MMT	Million Metric Tonne				
CPG	Consumer Product Group	Mn	Million				
Cr	Crore		Minimum Selling Price				
EBIT	Earnings Before Interest & Tax		Metric Tonne				
EBITDA	Earnings Before Interest, Tax & Depreciation	MTRV	Metric Tonne Raw Value				
EBP	Ethanol Blending Program	MW	Mega Watt				
EHS	Environment Health & Safety	PAT	Profit After Tax				
ESG	Environmental, Social & Governance	PBIT	Profit Before Interest & Tax				
EY	Ethanol Year (Dec- Nov)	PBT	Profit Before Tax				
FCF	Free Cash Flow	PPRS	Parry's Pure Refined Sugar				
FRP	Fair & Remunerative Price	ROCE	Return on Capital Employed				
FY	Financial Year	SCM	Supply Chain Management				
GOI	Government of India	SY	Sugar Year (Oct to Sep)				
INR	Indian Rupee	TCD	Tonne Crushed Per Day				
Kg	Kilogram	TN	Tamil Nadu				
KLPD	Kilo Litre Per Day	USD	United States Dollar				
KN	Karnataka	W&C	White & Clean				
LL	Lakh Litre	WL	White Label				





Thank you

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